Directorate	Service		Original 2011/12 £000's	Probable 2011/12 £000's	Actual 2011/12 £000's	Variance from Probable £000's
Chief Executive	Internal Audit	Consultants Fees- Saving		(24)	(32)	(8)
	Directorate Savings	General		(12)	(12)	-
	Total Chief Executive		0	(36)	(44)	(8)
Corporate Support	Business Premises	Transfer to General Fund from HRA	(1,429)	(1,412)	(1,415)	(3)
Services	Civic Offices	Car Park Rental - Black Lion	(5)	(5)	(5)	-
	Estates & Valuation	Additional Fees from re-assignments etc		(8)	(6)	2
	Fleet Operations	MOTs - Reduced Income		25	36	11
	Industrial Estates- Brooker Rd	Increased Rental Income	(10)	` ,	(40)	(32)
	Industrial Estates- Oakwood Hill	Reduced/(Increased) Rental Income	4	(13)	(15)	(2)
	Industrial Estates - O Hill Workshops	Reduced Rental Income	4			-
	Industrial Ests- Lang Road Seed Bed	Reduced Rental Income		8	(1)	(9)
	Langston Road Depot	WRVS Termination of lease	32	32	32	-
	Local Land Charges	Removal of Personal Search chges (LLC Amendment Rules 2010)	35	35	19	(16)
	Local Land Charges	ECC Charge for highways LLC search		6	9	3
	Offices & Depots	Gas & Electricity		(42)	(42)	-
	Offices & Depots	NNDR Re-assessment	63	63	63	-
	Directorate Savings	General	(37)	(85)	(85)	-
	Total Corporate Support Services		(1,343)	(1,404)	(1,450)	(46)
Deputy Chief	All Weather Pitch	Townmead Project	(17)			-
Executive	DCE directorate	Savings	(100)	(136)	(136)	-
	Total Deputy Chief Executive		(117)	(136)	(136)	0

Directorate	Service		Original 2011/12 £000's	Probable 2011/12 £000's	Actual 2011/12 £000's	Variance from Probable £000's
Environment &	Contaminated Land & Water Quality	Contaminated land investigations	20000	(26)	(26)	-
Street Scene	Engineering, Drainage & Water	Deletion of Drainage Technician post		(12)	(12)	_
	Food Safety	Inspections		(7)	(7)	_
	Grounds Maintenance	Fuel		11	15	4
	Leisure Facilities	Loughton Leisure management fee reduction	(75)	(75)	(75)	
	Leisure Facilities	Epping Sports Centre management fee reduction	(11)	(6)	(10)	(4)
	Leisure Facilities	Ongar Leisure Centre management fee reduction	(7)	(8)	(10)	(3)
	Naming and Numbering	Introduction of charging	(1)	(3)	(3)	(3)
	North Weald Airfield	Increase in Events Income		(13)	(13)	_
	North Weald Airfield	Increase in Market Income		(14)	(14)	_
	North Weald Airfield	Increase in Maintenance cost		19	26	7
	North Weald Airfield	Increase in NNDR		18	20	2
	Off Street Parking	Fluctuations in NDR	15	10	10	-
	Off Street Parking	Loss of income through VAT increase	12	12	12	_
	Off Street Parking	Contract allocations / Change of Service		(34)	(33)	1
	Off Street Parking	Drop in PCN income		120	112	(8)
	Pest Control	Cessation of contract		(25)	(25)	-
	Safer Communities	Reduction in PCSO's	(29)	(29)	(92)	(63)
	Safer Communities	Reduction in Contributions	1	, ,	-	-
	Waste Management	Contract savings		(213)	(207)	6
	Waste Management	Gate fees		(128)	(128)	-
	Waste Management	Advertising		(3)	(3)	-
	Waste Management	Publicity		(20)	(14)	6
	Waste Management	Abandoned vehicles		(15)	(15)	-
	Waste Management	Wheeled Bin Maintenance	8	8	9	1
	Directorate Savings	General	(18)	(56)	(56)	-
	Total Environment & Street Scene		(104)	(489)	(540)	(51)
Finance & ICT	Council Tax Collection	Reduction in court cost income		30	30	
1	Finance Miscellaneous	Decrease in Employers Pension Conts (Act Val 2010)	(10)	(10)	(10)	_
	Housing Benefits	Housing Benefit Admin Subsidy settlement reductions	25	25	25	_
	Housing Benefits	Limes Farm Area Office	7	20	20	_
	ICT	Equipment	,	(20)	(20)	_
	Mobile Telephones	Saving from New contract (T Mobile to O2)		(6)	(8)	(2)
	NNDR	Reduction in court cost income	2	(0)	(0)	(2)
	Revenues	Additional postage costs	2	_	4	
	Directorate Savings	General	(0.4)	5	1	(4)
	Directorate Savings	General	(24)	(32)	(32)	-
	Total Finance and ICT		0	(8)	(14)	(6)
Housing	Directorate Savings	General	(15)	(15)	(15)	-

Directorate Service Total Housing

Original	Probable	Actual	Variance
2011/12	2011/12	2011/12	from Probable
£000's	£000's	£000's	£000's
(15	) (15)	(15)	

Directorate	Service		Original 2011/12 £000's	Probable 2011/12 £000's	Actual 2011/12 £000's	Variance from Probable £000's
Planning &	Building Control Ring Fenced Accnt	Consultants Saving on Fees		10	12	2
Economic	Building Control Ring Fenced Accnt	Consultants Saving on Fees		(10)	(12)	(2)
Development	Countrycare	Staff restructure	(7)	(7)	(7)	-
	Development Control	Addl Fees re Govt proposals for Planning Appl fees	(100)			-
	Development Control	Publicity		(10)	(10)	-
	Planning Appeals	Professional Fees		(5)	(5)	-
	Directorate Savings	General		(10)	(10)	-
	Total Planning & Economic Develop	ment	(107)	(32)	(32)	0
Other Items	Investment Interest	Reduction due to shops transfer	278	101	101	-
	New Homes Bonus			(295)	(295)	-
	Pensions	Deficit Payments		564	564	-
	Total CSB		(1,408)	(1,750)	(1,861)	(111)

Overspends/Income not achieved	45
Underspends/ Income Overachievement	(156)
Net Underspend	(111)

	Directorate	Description	Original	2011 Probable	/12 Actual	Difference	C/Fwd	over/(under)spend	201: Estimate	2/13 Adjusted	2013/14 Estimate	2014/15 Estimate
Chief Executive	Corporate Management Corporate Policy Making Corporate Policy Making Elections Elections Elections Elections Elections Elections Elections Grants to Voluntary Orgs Members	Chief Executive Post- Salary savings Efficiency Challenge Grant (RIEP) Efficiency Challenge Programme (RIEP) Government Referendum on the Voting system Government Referendum on the Voting system- Re-imbursement District Elections- Saving due to multiple elections Police & Crime Commissioner Elections Police & Crime Commissioner Elections - Re-imbursement District Elections- Additional cost due to No multiple elections Furniture Exchange Scheme Standards Committee other rechargeable investigations	<b>£000's</b> 160 (160)	£000's (185) 150 (150) 148 (148) (45) 20 (3)	£000's (184) 119 (150) 148 (148) (40) 0 (3)	£000's 1 (31) - - 5 5	£000's 31 20	£000's  1 5	£000's  148 (148) 18	£000's 0 31 0 0 148 (148) 18 20 0	£000's	£000's
	Total Chief Executive	=	0	(213)	(258)	(45)	51	6	18	69	0	0
Corporate Support Servic	es Civic Offices Emergency Planning Estates & Valuation Estates & Valuation Estates & Valuation Greenyard Waltham Abbey Industrial Estates- O Hill Workshops Industrial Estates- Brooker Road Local Land Charges Local Land Charges Non HRA Building Maintenance Office Accommodation  Total Corporate Support Services	Climate Change Smart-metering ECC charge for Emergency Planning Resource Consultant's fees Legal & Taxation-Langston Rd Project Council Asset Rationalisation Council Asset Rationalisation HRA Contribution Reduced Rental Income Reduced Rental Income Additional Rental Income Increased Income Removal of Personal Search charges(Claims) (LLC Amendment Rules 201 Planned Building Maintenance Programme Essential Work to Civic Offices	6 35 0) 15 65	5 (7) 25 132 (19) 8 20 (63) 100 124 65	4 (77) 0 94 (16) 10 11 (8) (70) 0 51 65	(1) (25) (38) 3 2 (9) (8) (7) (100) (73)	1 32 (3) 100 73	(25) (6) - 2 (9) (8) (7) - -	205 (13) 5	1 - 237 (16) 5 - - 100 118 -	19	10
Deputy Chief Executive	Community & Culture Deputy Chief Executive Deputy Chief Executive Limes Farm Hall NWA Strategy Action Plan NWA Strategy Action Plan Public Relations Public Relations Youth Council	One-off savings to fund redundancy 2012/13 Externally Funded Projects Externally Funded Projects Costs of Management/Admin/Mtc/Repairs North Weald Airfield Action Plan. Aviation Consultant Improvements to Main Reception Area Website Officer Youth Council	75 (75) 19 2 20 3 25 12	53 (53) 19 1 3 14 12	(7) 123 (123) 19 1 3 14 12	(7) 70 (70) - - - - -	7	70 (70) - - - - - - -	0 38 (38) 20 11 12	7 38 (38) - - 20 - 11 12	11	11

	Directorate	Description	Original	2011 Probable	1/12 Actual	Difference	C/Fwd	over/(under)spend	201: Estimate		2013/14 Estimate	2014/15 Estimate
			£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Environment & Street Scen		Abandoned vehicles contract	3	4	0	(4)	4	-	4	8		
	Abandoned Vehicles Contaminated Land & Water Quality	Advertising Contaminated land investigations	3	24	(12)	(36)	24	(12)	25	49		
	Food Safety	Inspections		6	6	-		-	4	4	4	
	Highways	Maintenance Contract			(16)			(16)		-		
	Inspection of Workplaces	Eton Manor Prosecution Costs			27	27		27		-		
	Leisure Facilities	Olympic Officer Post	10	10	10	-		-	5	5		
	Leisure Facilities	"Look and Feel"			2	2	(2)	-	2	-		
	Leisure Facilities Leisure Facilities	Ticket Allocation Additional SLM Income Share re 2010/11		(17)	0 (17)	-		-	3	3		
	Leisure Facilities	NNDR Refund LLC		(17)	(17)			(12)				
	North Weald Airfield	Extra week (week 53) market	(18)	(18)	(16)			2		_		
	North Weald Airfield	Extra Income Events	( - )	(5)	(5)			-		-		
	North Weald Airfield	Loss of Income - Hangar 5	34	34	34	-		-	24	24	14	4
	North Weald Airfield	Loss of Income - Market Rents		24	24	-		-	72	72		
	North Weald Airfield	Transformer - Sub 'X'		5	5	-		-	•	-		
	North Weald Airfield Off Street Parking	Safety of Bund Freezing of car parking charges	(40)	(40)	(40)	-		-	3	3		3
	Off Street Parking Off Street Parking	Pay and Display Increased Income	(40)	(40)	(24)			(24)				
	On Street Parking	On-Street Deficit		22	0	(22)		(22)	21	21		
	Parks & Grounds	Roding Valley Lake - Disabled Projects	3	10	9			(1)	10	10		
	Parks & Grounds	Roding Valley Lake - Disabled Projects	(3)	(10)	(9)			1	(10)	(10)		
	Parks & Grounds	Roding Valley Lake - Incident			9	9		9				
	Pollution Control	Air Quality Modelling	(100)	5	5	-		-	(40.0)	- (40.0)		
	Waste Management	Changes to Service Waste contract legal fees	(102)	(184) 5	(155) 5	29		29	(184)	(184)		
	Waste Management Waste Management	Wheeled bin replacements		10	5	(5)	5		10	15		
	Waste Management	Publicity		10	0	(10)	10	-	10	20		
	Waste Management	Advertising		3	0	(3)	3	-	3	6		
	Total Environment & Street Scene		(113)	(102)	(165)	(63)	44	(19)	2	46	18	7
				, ,	,,							
Finance & ICT	Concessionary Fares	New National Scheme - Costs	72	72	0	(72)	10	(62)	5	15		
	Concessionary Fares	Contribution from ECC re admin costs of issuing passes	(50)	(45)	(45)			-		-		
	Council Tax Collection	Legal Fees re Bailiffs in Liquidation		8	3	(5)	5	-		5		
	Council Tax Collection	Court cost income		_	(44)	(44)		(44)				
	Housing Benefits	Temporary Accommodation Subsidy - Grant		3	2	(1)		(1)		-		
	Housing Benefits Housing Benefits	Incapacity/Income Support Reassessment - Costs Incapacity/Income Support Reassessment - Grant		2 (15)	(5)	10		10				
	Housing Benefits	Implementation of LHA changes- Grant		(3)	(3)			-		_		
	Housing Benefits	Staff restructuring not funded by specific grant	15	15	9			(6)	20	20		
	Housing Benefits	Atlas Project Funding		(1)	(5)	(4)	0	`-	(3)	(3)		
	Housing Benefits	Atlas Project Expenditure		1	1	-	4	-	3	7		
	ICT	GCSX connection		(5)	(5)			- (40)	(2)	(2)		
	ICT Insurance Services	Equipment Additional income re Uttlesford Insurance work		(6)	(16) (6)			(16)	(6)	(6)		
	NNDR	New Burdens Small Business Rate Relief Costs		(0)	(0)			-	(0)	(0)		
	Procurement	Essex Procurement Hub	(10)	(5)	(8)	(3)		(3)	(9)	(9)		
	Total Finance & ICT		27	21	(120)	(141)	19	(122)	17	36	0	0
				_								
Housing	Handy Person Scheme	ECC re. Mobile Homes/Sites Improvements Essex Rental Loan Scheme	10 26	5 26	1 26	(4)	4	-	15 26	19 26		
	Homelessness Homelessness	Essex Rental Loan Scheme	(26)	(26)	(26)	-		-	(26)	(26)		
	Homelessness	ECC - EFHAS	26	26	26	-		-	26	26		
	Homelessness	ECC - EFHAS	(26)	(26)	(26)	-		-	(26)	(26)		
	Homelessness	Rough Sleeping Grant	/	` '	4	4		4	/	-		
	Homelessness	Rough Sleeping Grant			(4)			(4)		-		
	Private Sector Housing	House Condition Survey	52	28	41	13	(13)	-	28	15		
	Private Sector Housing Handyperson Scheme	Technical Officer ECC re. Additional Handyperson Scheme	27 15	19	13	(6)	6	-	27	27 6		
	Traindypersort Soriente	200 re. Additional Hamuyperson Scheme				, ,						
	Total Housing		104	52	55	3	(3)	0	70	67	0	0

Appendix B

Directorate	Description	Original	2011 Probable	I/12 Actual	Difference	C/Fwd	over/(under)spend	201 Estimate	2/13 Adjusted	2013/14 Estimate	
		£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Planning & Economic Building Control Group	Salary saving re vacant posts (net of Consultants)				_		-	(63)	(63)		
Development Building Control Group	Salary saving re vacant posts Ring Fenced Element				-		-	42	42		
Conservation Policy	Technical Support Officer -Conservation	10			-		-		-		
Conservation Policy	Historic Buildings Grant			(3)		3	-		3		
Countrycare	BRIE - SLA		1	0	(1)	1	-	4	5	4	4
Countrycare	Protected species/habitat related consultation				. <del>.</del>		- -	9	9	9	9
Development Control	Contingency for Appeals	51	26	25			(1)	25	25		
Development Control	Fees & Charges-additional large applications		(75)	(51)			24		-		
Development Control	Pre Application Consultants Fees - saving		(10)	(10)			3		-		
Development Control  Development Control	Pre Application Fees Reduction Publicity		5 (10)	8 (12)			(2)		-		
Economic Development	Chamber of Commerce		(10)	(12)			(2)		-		
Economic Development	Enhanced Business Contacts	4	2	2							
Economic Development	Town Centre Manager	9	11	11	-		_		_		
Economic Development	LABGI regeneration	12	• •	• • • • • • • • • • • • • • • • • • • •	_		-	12	12		
Economic Development	Economic Development Strategy	3	3	0	(3)	3	-	3	6		
Forward Planning	Administration Assistant				-		-	21	21		
Forward Planning	Local Plan	395	165	72	(93)	93	-	586	679	100	
Forward Planning	Senior Planner	35	24	24			-	22	22		
Planning Services	Planning Delivery Grant 4	7			-		-	17	17		
Planning Services	Records Scanning			(25)		25	-		25		
Tourism	Waltham Abbey Tourist Information Centre	5	5	5	-		-		-		
Town Centre Enhancements	Waltham Abbey Regeneration Projects				-		-	46	46		
Town Centre Enhancements	Town Centre Support	12			-		-		-		
Total Planning & Economic Development		543	147	46	(101)	125	24	724	849	113	13
Total Service Specific District Development Fund		763	344	(266)	(610)	446	(164)	1,116	1,562	161	41
Other Items Capital Expenditure Funded from Revenue		22	65	56	(9)		(9)	13	13		
Council Tax Freeze  LABGI Contribution		40	40	40			-	(204)	(204)		
Local Services Support Grant		40	(117)	40	117		- 117		-		
Lost Investment Interest		363	342	371	29		29	267	267	217	67
Interest Impairment Reversal		303	342	(61)			(61)	207	207	217	01
Second Homes Discount Allowance		(84)	(75)	(75)			(01)	(75)	(75)		
VAT Refund		(04)	(249)	(253)			(4)	(10)	-		
Total District Development Fund		1,104	350	(188)	(538)	446	(92)	1,117	1,563	378	108

Service	2011/12 Original £000	2011/12 Probable £000	2011/12 Actual £000	Over/(Under) spend £000	Carry Forward £000	2012/13 Original £000	2012/13 Updated £000
Chief Executive	0	(213)	(258)	6	51	18	69
Corporate Support Services	121	390	134	(53)	203	242	445
Deputy Chief Executive	81	49	42	0	7	43	50
Environment & Street Scene	(113)	` ,	(165)	(19)	44	2	46
Finance & ICT	27	21	(120)	(122)	19	17	36
Housing	104	52	55	0	(3)	70	67
Planning & Economic Development	543	147	46	24	125	724	849
Total DDF Expenditure	763	344	(266)	(164)	446	1,116	1,562
Funding Analysis							
Transfer from DDF							
Transfer to/(from) General Fund	763	344	(266)			1,116	1,562
Total DDF Funding	763	344	(266)			1,116	1,562
DDF Earmarked Reserve							
Balance B/F	3,269	3,269	3,269			2,919	3,457
Capital Expenditure Funded from Revenue	22	65	56			13	13
Council Tax Freeze LABGI Contribution	40	40	40			(204)	(204)
Local Services Support Grant	40	(117)	40				
Lost Investment Interest	363	342	371			267	267
Investment impairment reversal	000	0.12	(61)			201	201
Second Homes Discount Allowance	(84)	(75)	(75)			(75)	(75)
VAT Refund	(- ')	(249)	(253)			( )	( - /
Transfer Out	763	344	(266)			1,116	1,562
Balance C/F	2,165	2,919	3,457			1,802	1,894

# **DISTRICT DEVELOPMENT FUND 2011/12 - 2012/13**

Directorate	Description		
		C/Fwd £000's	Year Approved
Chief Executive	Efficiency Challenge Grant (RIEP) Furniture Exchange Scheme	31 20	2011 2012
		51	
Corporate Support Services	Climate Change Smart-metering Council Asset Rationalisation Council Asset Rationalisation HRA Contribution Removal of Personal Search charges ( LLC Amendment Rules 2010) Planned Building Maintenance Programme	1 32 (3) 100 73	2011 2011 2011 2010 2011
Deputy Chief Executive	One-off savings to fund redundancy 2012/13	7	2012
Environment & Street Scene	Abandoned vehicles contract Contaminated land investigations "Look and Feel" Wheeled bin replacements Publicity Advertising	4 24 (2) 5 10 3	2011 2011 2011 2011 2011 2011
Finance & ICT	New National Scheme - Costs Legal Fees re Bailiffs in Liquidation Atlas Project Expenditure	10 5 4 19	2010 2011 2011
Housing	ECC re. Mobile Homes/Sites Improvements House Condition Survey ECC re. Additional Handyperson Scheme	(13) 6 (3)	2011 2010 2011
Planning & Economic Development	Historic Buildings Grant BRIE - SLA Economic Development Strategy Local Development Framework Waltham Abbey Tourist Information Centre	3 1 3 93 25 125	2012 2011 2010 2012 2012